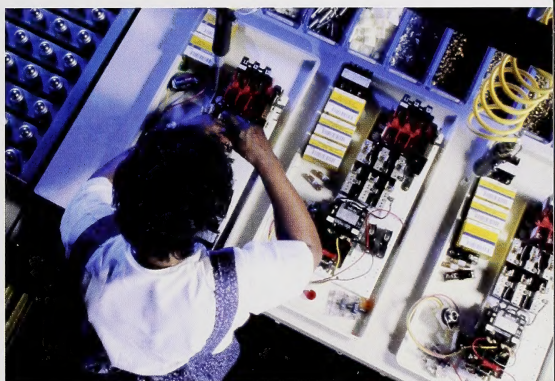


## Labour Market and Economic Indicators Dashboard

# Manufacturing Industry



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Building and Educating  
Tomorrow's Workforce

Alberta



## Introduction

By March 2006, 34 of 53 occupational groups tracked by the Alberta government showed an unemployment rate of three per cent or less, indicating skill and labour shortages. This document presents a series of economic indicators to identify labour and skill shortages or surpluses in industry sectors.

Indicators such as the unemployment rate, vacancy rate, hiring difficulty rate and demand-supply ratio<sup>1</sup> are used to determine the presence of shortages or surpluses now and in the future. This tool should not be used to make decisions. Instead, the intent of this dashboard is to spark discussion and give a snapshot of where the occupational cluster is likely to be within the next 10-year period. Additional provincial labour market information, including regional information, can be obtained at [www.hre.gov.ab.ca/lmi](http://www.hre.gov.ab.ca/lmi) to assist with decision making.

## What is a shortage?

Shortages were determined by looking at the unemployment, vacancy, and hiring difficulty rates, as well as the demand-supply ratio for a number of occupational clusters within sectors. Occupations are sorted by industry sector as outlined in Appendix A.

This booklet uses a traffic light system to help define shortages, based on the following:

**Unemployment:** If the unemployment rate of an occupation is less than three per cent, there is a shortage.

**Vacant jobs:** If the vacancy rate of an occupation is more than two per cent, there is a shortage.

**Hiring difficulty:** If the hiring difficulty rate of an occupation is more than 25 per cent, there is a shortage.

**Demand and supply of workers:** A demand-supply ratio of greater than one indicates a supply shortage while a ratio of less than one indicates a supply surplus.

Occupational clusters are coded red, yellow or green based on the following:<sup>2</sup>



**Red** – All indicators show shortage OR the vacancy rate is over five per cent and the reported hiring difficulty over 40 per cent.

**Yellow** – One or more indicators show shortage.

**Green** – All indicators show a surplus.

<sup>1</sup> See Appendix B for more information about the unemployment rate, vacancy rate, hiring difficulty rate and/or demand-supply ratio.

<sup>2</sup> See Appendix C for more detailed information on the colour coding for each occupation.












## Manufacturing

The manufacturing sector includes manufacturing of food, beverages, tobacco products, textiles clothing, petroleum, coal, chemical plastics, rubber manufacturing and more.<sup>3</sup>











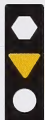










### Industry Challenges and Issues














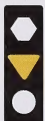







Alberta's manufacturing sector is expected to grow faster than the national average, according to a recent BMO Financial Group report. New opportunities will be high for the industrial machinery and equipment sector, leading to a labour crunch with an increasing shortage of skilled workers, such as pipe fitters and machine operators. Tight labour supply and leading edge production processes are key drivers for a push towards "lean" manufacturing (less time, less inventory, increased use of technology and fewer workers requiring less space). Lean manufacturing requires increased skill levels of workers, implying the need for more and more specialized training.













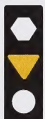








Occupational Cluster	2003 <sup>4</sup>	2005	2015
Administrative and Regulatory Occupations	 Concern	 Concern	 Shortage
Administrative Services Managers	 Concern	 Concern	 Surplus
Administrative Support Clerks	 Surplus	 Concern	 Surplus







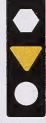
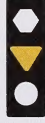

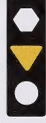
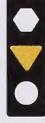
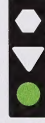
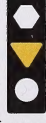
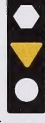
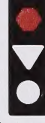


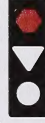


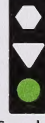
<sup>3</sup> This information is based on Government of Canada statistics and projections for the North American Industry Classification System (NAICS) major group 23.








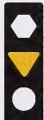













<sup>4</sup> The rationale for using 2003, 2005, and 2015 as years to show trend is indicated in Appendix D.





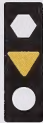





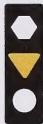


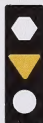







Occupational Cluster	2003	2005	2015
Auditors, Accountants and Investment Professionals	 Concern	 Concern	 Surplus
Central Control and Process Operators in Manufacturing and Processing	 Surplus	 Concern	 Shortage
Civil, Mechanical, Electrical and Chemical Engineers	 Concern	 Shortage	 Shortage
Cleaners	 Surplus	 Concern	 Surplus
Clerical Occupations, General Office Skills	 Surplus	 Concern	 Surplus
Clerical Supervisors	 Concern	 Concern	 Shortage
Computer and Information Systems Professionals	 Concern	 Concern	 Surplus






















Occupational Cluster	2003	2005	2015
Contractors and Supervisors, Trades and Related Workers	 Concern	 Concern	 Shortage
Crane Operators, Drillers and Blasters	 Concern	 Concern	 Surplus
Electrical Trades and Telecommunication Occupations	 Concern	 Concern	 Shortage
Heavy Equipment Operators	 Concern	 Concern	 Surplus
Human Resources and Business Service Professionals	 Concern	 Concern	 Surplus
Labourers in Processing, Manufacturing and Utilities	 Concern	 Concern	 Surplus
Legislators and Senior Management	 Concern	 Concern	 Surplus

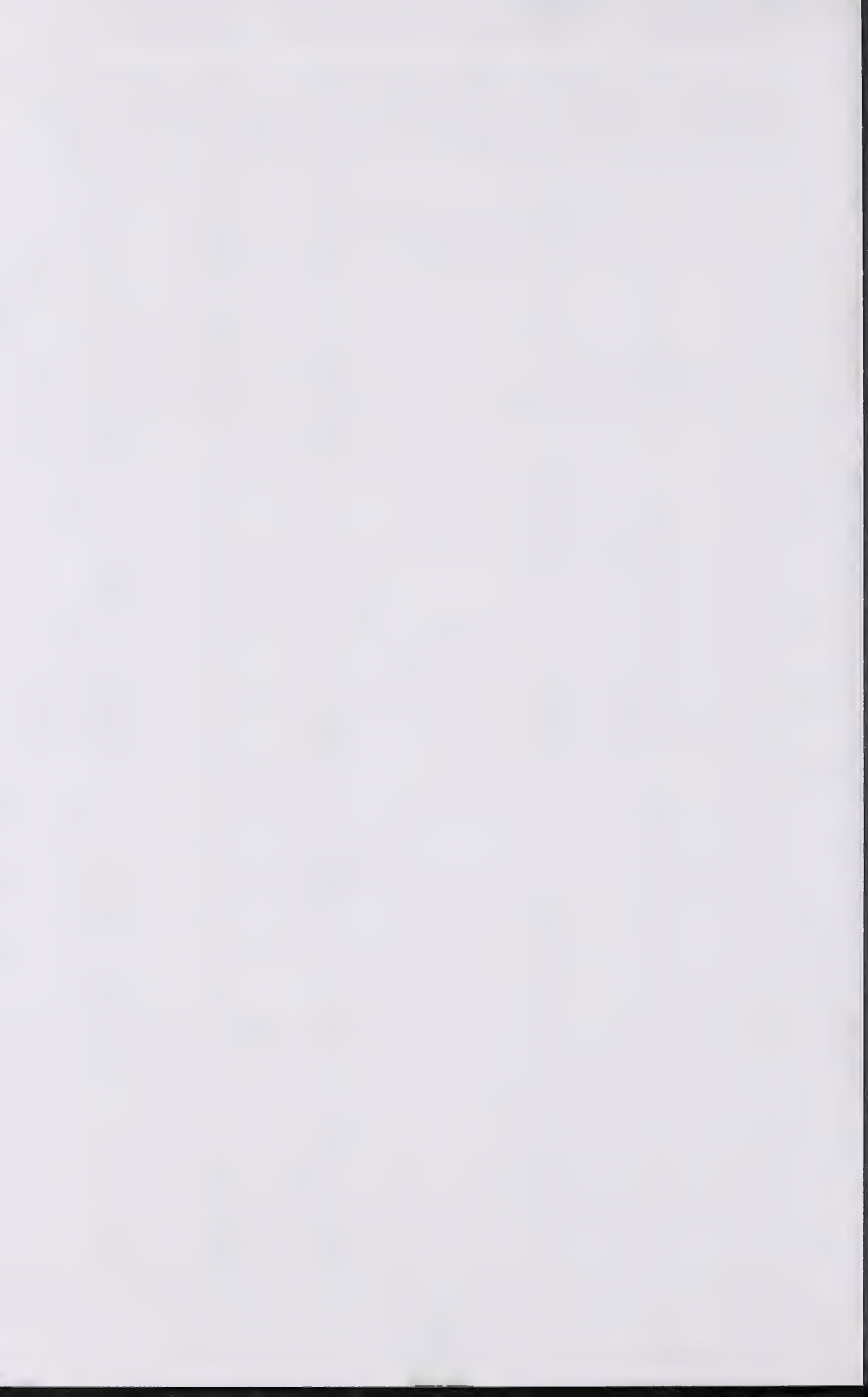
Occupational Cluster	2003	2005	2015
Library, Correspondence and Related Information Clerks	 Surplus	 Concern	 Shortage
Machine Operators and Related Workers in Chemical, Plastic and Rubber Processing	 Surplus	 Concern	 Shortage
Machine Operators and Related Workers in Food, Beverage and Tobacco Processing	 Surplus	 Concern	 Shortage
Machine Operators and Related Workers in Metal and Mineral Products Processing	 Concern	 Shortage	 Surplus
Machine Operators and Related Workers in Textile Processing	 Concern	 Shortage	 Surplus
Machinery and Transportation Equipment Mechanics (Except Motor Vehicle)	 Shortage	 Shortage	 Shortage
Machining, Metalworking, Woodworking and Related Machine Operators	 Concern	 Concern	 Shortage

Occupational Cluster	2003	2005	2015
Mail and Message Distribution Occupations	 Concern	 Concern	 Shortage
Managers in Communication (except Broadcasting)	 Concern	 Concern	 Surplus
Managers in Engineering, Architecture, Science Information Systems	 Concern	 Concern	 Surplus
Managers in Financial and Business Services	 Concern	 Concern	 Surplus
Managers in Manufacturing and Utilities	 Concern	 Concern	 Shortage
Managers in Primary Production (except Agriculture)	 Concern	 Concern	 Shortage
Managers in Protective Service	 Concern	 Concern	 Surplus

Occupational Cluster	2003	2005	2015
Mechanical, Electrical and Electronics Assemblers	 Concern	 Concern	 Surplus
Metal Forming, Shaping and Erecting Trades	 Concern	 Shortage	 Shortage
Office Equipment Operators	 Surplus	 Concern	 Shortage
Plumbers, Pipe Fitters and Gas Fitters	 Concern	 Shortage	 Shortage
Policy and Program Officers, Researchers and Consultants	 Concern	 Concern	 Surplus
Primary Production Labourers	 Concern	 Concern	 Surplus
Printing Machine Operators and Related Occupations	 Surplus	 Concern	 Surplus

Occupational Cluster	2003	2005	2015
Printing Press Operators, Commercial Divers and Other Trades and Related Occupations, Not Elsewhere Classified	 Concern	 Concern	 Surplus
Recording, Scheduling and Distributing Occupations	 Concern	 Concern	 Shortage
Sales and Service Supervisors	 Concern	 Concern	 Shortage
Sales, Marketing and Advertising Managers	 Concern	 Concern	 Surplus
Secretaries, Recorders and Transcriptionists	 Surplus	 Concern	 Surplus
Supervisors, Assembly and Fabrication	 Concern	 Concern	 Shortage
Supervisors, Processing Occupations	 Concern	 Concern	 Shortage

Occupational Cluster	2003	2005	2015
Technical Occupations in Architecture, Drafting, Surveying and Mapping	 Surplus	 Shortage	 Shortage
Technical Occupations in Civil, Mechanical and Industrial Engineering	 Surplus	 Concern	 Shortage
Technical Occupations in Computer and Information Systems	 Surplus	 Concern	 Surplus
Technical Occupations in Physical Sciences	 Surplus	 Concern	 Shortage
Trades Helpers and Labourers	 Surplus	 Concern	 Surplus
Train Crew Operating Occupations	 Concern	 Shortage	 Shortage
Writing, Translating and Public Relations Professionals	 Concern	 Concern	 Surplus



## Appendices



## Appendix A

Approximately 140 distinct occupations<sup>5</sup> are included in the 12 dashboards Alberta Human Resources and Employment prepared. Occupations selected are based on the National Occupational Classification (NOC) system. The NOC is a system that classifies and describes occupations in the Canadian labour market.

Occupations are grouped by industry based on the concentration (percentage of those working in the occupation) employed in a particular industry. Occupations listed in each industry group are based on the North American Industry Classification System. For instance, the industries where Automotive Service Technicians (NOC 732) are concentrated include: Retail Trade (76%), Transportation (12%), Public Administration (3%), Construction (1%), and other (8%). According to these results, the Automotive Service Technicians occupation would appear in the Retail Trade, Transportation, Public Administration, and Construction dashboards.

The 12 industry groups selected and described in the dashboards are aligned with the sectors highlighted in the sub-strategies from *Building and Educating Tomorrow's Workforce* and are based on the key sectors profiled in *Understanding Alberta's Labour Force: Looking to the Future*, as well as the industry groups used in *Alberta Careers 2004*. The selected industry groups include:

Industry Group	
1	Agriculture and Agri-Food
2	Construction
3	Forestry
4	Finance, Insurance and Real Estate
5	Health Care
6	Information and Communication Technology (ICT)
7	Manufacturing
8	Mining, Oil and Gas
9	Public Administration
10	Retail Trade
11	Tourism
12	Transportation

<sup>5</sup> Not all 140 occupations are listed in this particular dashboard.

## Appendix B

### Economic Indicators

**Unemployment Rate** – The unemployment rate identifies the proportion of people in the labour force<sup>6</sup> who do not have jobs but are actively looking for jobs. According to Statistics Canada, an unemployment rate of less than three per cent is an indicator of a shortage. Alberta's unemployment rate has been steadily declining in the past decade – from 8.8 per cent in 1994 to 4.6 per cent in 2004. Our latest monthly statistics reports an even lower rate for July 2006 at 3.6 per cent.

**Vacancy Rate** – The vacancy rate, taken from the *Alberta Wage and Salary Survey*, determines the percentage of unfilled jobs compared to all filled and unfilled jobs. The overall vacancy rate is calculated as below:

$$\frac{\text{Number of vacancies}}{\text{Number of employed} + \text{number of vacancies}} \times 100$$

**Hiring Difficulties Rate** – The hiring difficulty rate represents the proportion of employers who indicated hiring difficulties in the *Alberta Wage and Salary Survey*. It was determined by the percentage of 'Yes', 'No', and 'NA' responses to the survey question.

**Demand-Supply Ratio** – The demand-supply ratio compares labour market imbalances among occupations. It is taken from Alberta Human Resources and Employment's *Occupational Demand and Supply Outlook* model. This model projects that overall 400,000 new jobs will be created by 2015, but only 314,000 workers will be available for these jobs. This leaves a shortfall of 86,000 workers.

Additional provincial labour market information, including regional information can be obtained at [www.hre.gov.ab.ca/lmi](http://www.hre.gov.ab.ca/lmi).

<sup>6</sup> The labour force includes both those that are employed and unemployed.

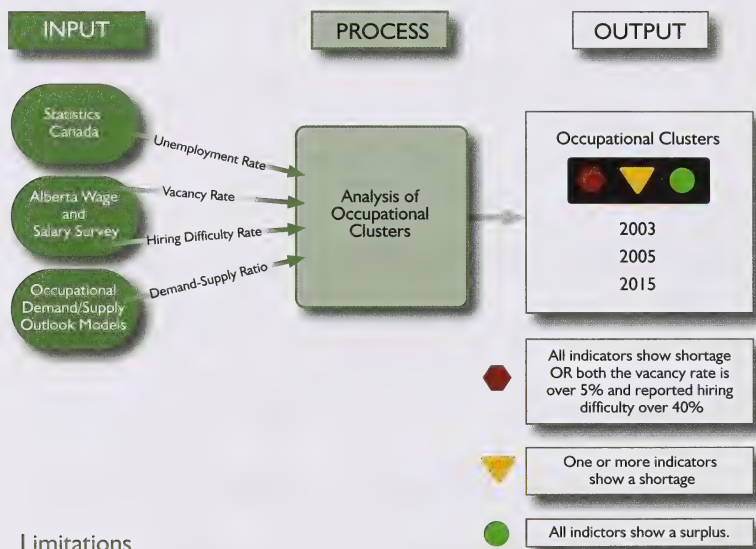
## Appendix C

The forecasted indicator for 2015 is expressed as either red or green based on its associated demand-supply ratio. This is due to the ratio resulting in either greater than or less than one.

If the ratio is greater than one, then demand is greater than supply. This is a supply shortage, which means the indicator would be red.

If the ratio is less than one, then supply is greater than demand. This is a supply surplus and the indicator would be green.

The following diagram illustrates how the four variables are utilized to come up with a dashboard indicator for specific occupational clusters.



### Limitations

- Data is shown at the provincial level and may not account for regional or local variations.
- Data does not account for seasonal fluctuations.
- The 2015 outlook is determined by only one indicator, which can show a surplus or shortage; caution (yellow) indicators are not included.
- Economic indicators are each given equal weighting. It has not been determined if any one of the economic indicators is a better measurement of current or future skill shortages.

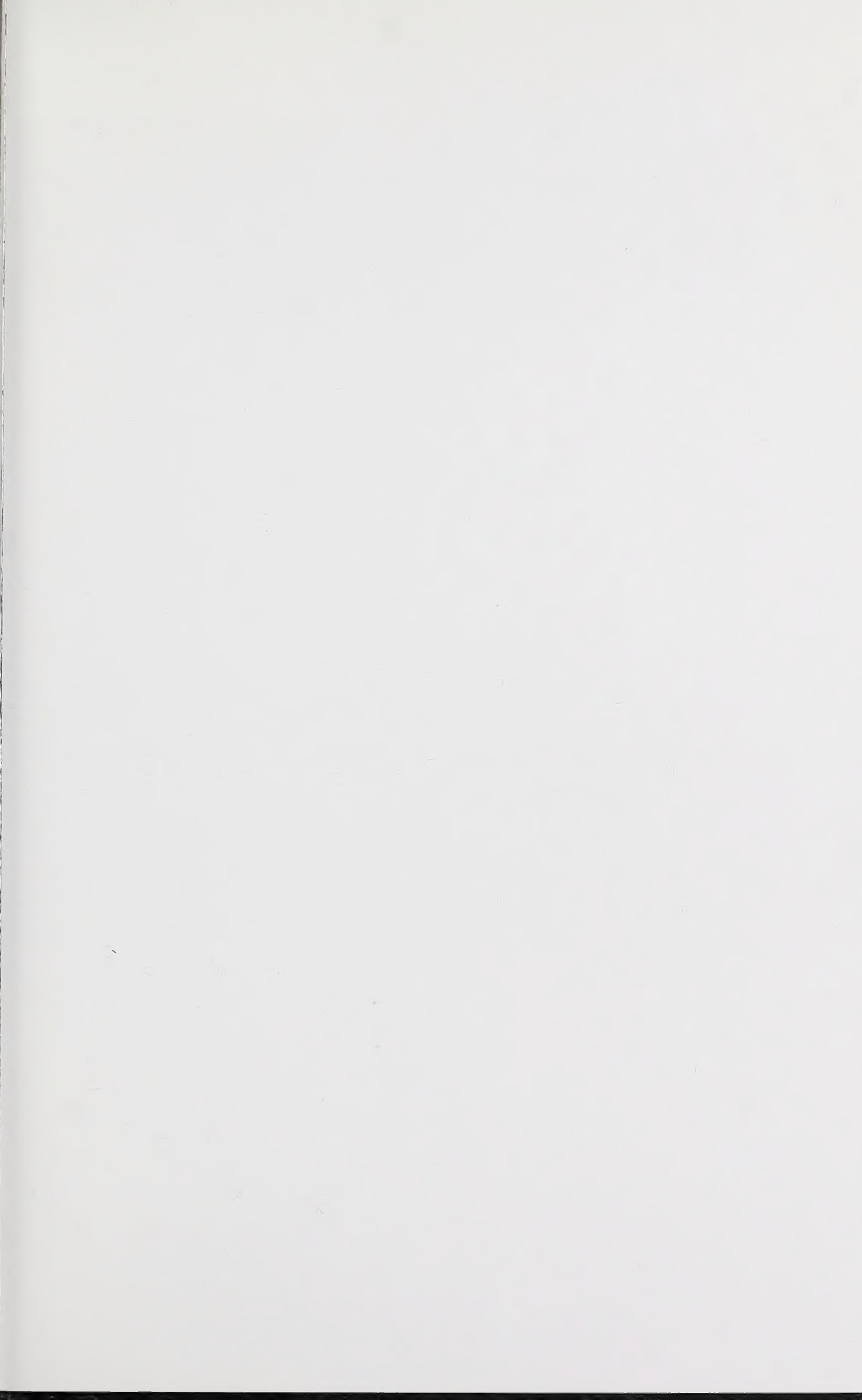
## Appendix D

The years shown in the dashboards, 2003, 2005, and 2015, were chosen to demonstrate whether a certain trend is occurring in specific occupational clusters.

The 2003 and 2005 years were used because these were the two most recent years that the *Alberta Wage and Salary Survey* was conducted, which the vacancy rate and hiring difficulty rate are taken from. The next *Alberta Wage and Salary Survey* is scheduled for 2007.

Projection information of 2015 was taken from the 2005-2015 Occupational Demand and Supply Model.

## Notes



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